



**Your vote matters – here's how to vote!**

You may vote online instead of mailing this card.



**Votes submitted electronically must be received by 1:00 P.M. EDT on May 14, 2024.**

**Online**

Go to [www.investorvote.com/ARD](http://www.investorvote.com/ARD) or scan the QR code – login details are located in the shaded bar below.



**Save paper, time and money!**  
**Sign up for electronic delivery at [www.investorvote.com/ARD](http://www.investorvote.com/ARD)**

Using a **black ink** pen, mark your votes with an **X** as shown in this example. Please do not write outside the designated areas.



**2024 Annual General Meeting Proxy Card**

▼ IF VOTING BY MAIL, SIGN, DETACH AND RETURN THE BOTTOM PORTION IN THE ENCLOSED ENVELOPE. ▼

**A Proposals – The Board of Directors of the Company recommends a vote FOR Proposals 1-7, including FOR all the nominees listed.**

- |   |  |                          |                          |                |                          |                          |                          |            |                |                |                          |                          |                          |            |                |                |                          |                          |                          |            |                |                |                          |                          |                          |   |  |            |                |                |   |                          |                          |                          |   |                          |                          |                          |   |                          |                          |                          |  |                          |                          |                          |  |            |                |                |  |                          |                          |                          |  |            |                |                |  |                          |                          |                          |
|---|--|--------------------------|--------------------------|----------------|--------------------------|--------------------------|--------------------------|------------|----------------|----------------|--------------------------|--------------------------|--------------------------|------------|----------------|----------------|--------------------------|--------------------------|--------------------------|------------|----------------|----------------|--------------------------|--------------------------|--------------------------|---|--|------------|----------------|----------------|---|--------------------------|--------------------------|--------------------------|---|--------------------------|--------------------------|--------------------------|---|--------------------------|--------------------------|--------------------------|--|--------------------------|--------------------------|--------------------------|--|------------|----------------|----------------|--|--------------------------|--------------------------|--------------------------|--|------------|----------------|----------------|--|--------------------------|--------------------------|--------------------------|
| <p>1. Consider the reports of the Board of Directors of the Company and the report of the statutory auditor (<i>réviseur d'entreprises agréé</i>) on the Company's consolidated financial statements for the year ended December 31, 2023 and approve the Company's consolidated financial statements for the year ended December 31, 2023.</p> <p>2. Consider the report of the statutory auditor (<i>réviseur d'entreprises agréé</i>) on the Company's annual accounts for the year ended December 31, 2023 and approve the Company's annual accounts for the year ended December 31, 2023.</p> <p>3. Confirm the distribution of an interim dividend approved by the Board of Directors of the Company during the year ended December 31, 2023 and approve carrying forward the result for the year ended December 31, 2023.</p> <p>4. Grant discharge (<i>quibus</i>) to all members of the Board of Directors of the Company who were in office during the year ended December 31, 2023 for the proper performance of their duties.</p> | <table border="0"> <tr> <td><b>For</b></td> <td><b>Against</b></td> <td><b>Abstain</b></td> </tr> <tr> <td><input type="checkbox"/></td> <td><input type="checkbox"/></td> <td><input type="checkbox"/></td> </tr> </table><br><table border="0"> <tr> <td><b>For</b></td> <td><b>Against</b></td> <td><b>Abstain</b></td> </tr> <tr> <td><input type="checkbox"/></td> <td><input type="checkbox"/></td> <td><input type="checkbox"/></td> </tr> </table><br><table border="0"> <tr> <td><b>For</b></td> <td><b>Against</b></td> <td><b>Abstain</b></td> </tr> <tr> <td><input type="checkbox"/></td> <td><input type="checkbox"/></td> <td><input type="checkbox"/></td> </tr> </table><br><table border="0"> <tr> <td><b>For</b></td> <td><b>Against</b></td> <td><b>Abstain</b></td> </tr> <tr> <td><input type="checkbox"/></td> <td><input type="checkbox"/></td> <td><input type="checkbox"/></td> </tr> </table> | <b>For</b>               | <b>Against</b>           | <b>Abstain</b> | <input type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> | <b>For</b> | <b>Against</b> | <b>Abstain</b> | <input type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> | <b>For</b> | <b>Against</b> | <b>Abstain</b> | <input type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> | <b>For</b> | <b>Against</b> | <b>Abstain</b> | <input type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> | <p>5. Re-elect certain Class III Directors of the Company and elect one new Class III Director of the Company:</p> <table border="0"> <tr> <td></td> <td style="text-align: center;"><b>For</b></td> <td style="text-align: center;"><b>Against</b></td> <td style="text-align: center;"><b>Abstain</b></td> </tr> <tr> <td>a) The Rt. Hon. the Lord Hammond of Runnymede, as a Class III Director until the 2027 annual general meeting of shareholders;</td> <td style="text-align: center;"><input type="checkbox"/></td> <td style="text-align: center;"><input type="checkbox"/></td> <td style="text-align: center;"><input type="checkbox"/></td> </tr> <tr> <td>b) Damien O'Brien, as a Class III Director until the 2027 annual general meeting of shareholders;</td> <td style="text-align: center;"><input type="checkbox"/></td> <td style="text-align: center;"><input type="checkbox"/></td> <td style="text-align: center;"><input type="checkbox"/></td> </tr> <tr> <td>c) Herman Troskie, as a Class III Director until the 2027 annual general meeting of shareholders; and</td> <td style="text-align: center;"><input type="checkbox"/></td> <td style="text-align: center;"><input type="checkbox"/></td> <td style="text-align: center;"><input type="checkbox"/></td> </tr> <tr> <td>d) Gavin Coulson, as a Class III Director until the 2027 annual general meeting of shareholders.</td> <td style="text-align: center;"><input type="checkbox"/></td> <td style="text-align: center;"><input type="checkbox"/></td> <td style="text-align: center;"><input type="checkbox"/></td> </tr> </table> <p>6. Approve the aggregate amount of the directors' remuneration for the year ending December 31, 2024.</p> <table border="0"> <tr> <td></td> <td style="text-align: center;"><b>For</b></td> <td style="text-align: center;"><b>Against</b></td> <td style="text-align: center;"><b>Abstain</b></td> </tr> <tr> <td></td> <td style="text-align: center;"><input type="checkbox"/></td> <td style="text-align: center;"><input type="checkbox"/></td> <td style="text-align: center;"><input type="checkbox"/></td> </tr> </table> <p>7. Appoint PricewaterhouseCoopers <i>Société coopérative</i> as statutory auditor (<i>réviseur d'entreprises agréé</i>) of the Company for the period ending at the 2025 annual general meeting of shareholders.</p> <table border="0"> <tr> <td></td> <td style="text-align: center;"><b>For</b></td> <td style="text-align: center;"><b>Against</b></td> <td style="text-align: center;"><b>Abstain</b></td> </tr> <tr> <td></td> <td style="text-align: center;"><input type="checkbox"/></td> <td style="text-align: center;"><input type="checkbox"/></td> <td style="text-align: center;"><input type="checkbox"/></td> </tr> </table> |  | <b>For</b> | <b>Against</b> | <b>Abstain</b> | a) The Rt. 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| <b>For</b>  | <b>Against</b>   | <b>Abstain</b>           |                          |                |                          |                          |                          |            |                |                |                          |                          |                          |            |                |                |                          |                          |                          |            |                |                |                          |                          |                          |   |  |            |                |                |   |                          |                          |                          |   |                          |                          |                          |   |                          |                          |                          |  |                          |                          |                          |  |            |                |                |  |                          |                          |                          |  |            |                |                |  |                          |                          |                          |
| <input type="checkbox"/>  | <input type="checkbox"/>   | <input type="checkbox"/> |                          |                |                          |                          |                          |            |                |                |                          |                          |                          |            |                |                |                          |                          |                          |            |                |                |                          |                          |                          |   |  |            |                |                |   |                          |                          |                          |   |                          |                          |                          |   |                          |                          |                          |  |                          |                          |                          |  |            |                |                |  |                          |                          |                          |  |            |                |                |  |                          |                          |                          |
| <b>For</b>  | <b>Against</b>   | <b>Abstain</b>           |                          |                |                          |                          |                          |            |                |                |                          |                          |                          |            |                |                |                          |                          |                          |            |                |                |                          |                          |                          |   |  |            |                |                |   |                          |                          |                          |   |                          |                          |                          |   |                          |                          |                          |  |                          |                          |                          |  |            |                |                |  |                          |                          |                          |  |            |                |                |  |                          |                          |                          |
| <input type="checkbox"/>  | <input type="checkbox"/>   | <input type="checkbox"/> |                          |                |                          |                          |                          |            |                |                |                          |                          |                          |            |                |                |                          |                          |                          |            |                |                |                          |                          |                          |   |  |            |                |                |   |                          |                          |                          |   |                          |                          |                          |   |                          |                          |                          |  |                          |                          |                          |  |            |                |                |  |                          |                          |                          |  |            |                |                |  |                          |                          |                          |
| <b>For</b>  | <b>Against</b>   | <b>Abstain</b>           |                          |                |                          |                          |                          |            |                |                |                          |                          |                          |            |                |                |                          |                          |                          |            |                |                |                          |                          |                          |   |  |            |                |                |   |                          |                          |                          |   |                          |                          |                          |   |                          |                          |                          |  |                          |                          |                          |  |            |                |                |  |                          |                          |                          |  |            |                |                |  |                          |                          |                          |
| <input type="checkbox"/>  | <input type="checkbox"/>   | <input type="checkbox"/> |                          |                |                          |                          |                          |            |                |                |                          |                          |                          |            |                |                |                          |                          |                          |            |                |                |                          |                          |                          |   |  |            |                |                |   |                          |                          |                          |   |                          |                          |                          |   |                          |                          |                          |  |                          |                          |                          |  |            |                |                |  |                          |                          |                          |  |            |                |                |  |                          |                          |                          |
| <b>For</b>  | <b>Against</b>   | <b>Abstain</b>           |                          |                |                          |                          |                          |            |                |                |                          |                          |                          |            |                |                |                          |                          |                          |            |                |                |                          |                          |                          |   |  |            |                |                |   |                          |                          |                          |   |                          |                          |                          |   |                          |                          |                          |  |                          |                          |                          |  |            |                |                |  |                          |                          |                          |  |            |                |                |  |                          |                          |                          |
| <input type="checkbox"/>  | <input type="checkbox"/>   | <input type="checkbox"/> |                          |                |                          |                          |                          |            |                |                |                          |                          |                          |            |                |                |                          |                          |                          |            |                |                |                          |                          |                          |   |  |            |                |                |   |                          |                          |                          |   |                          |                          |                          |   |                          |                          |                          |  |                          |                          |                          |  |            |                |                |  |                          |                          |                          |  |            |                |                |  |                          |                          |                          |
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| a) The Rt. Hon. the Lord Hammond of Runnymede, as a Class III Director until the 2027 annual general meeting of shareholders;   | <input type="checkbox"/>   | <input type="checkbox"/> | <input type="checkbox"/> |                |                          |                          |                          |            |                |                |                          |                          |                          |            |                |                |                          |                          |                          |            |                |                |                          |                          |                          |   |  |            |                |                |   |                          |                          |                          |   |                          |                          |                          |   |                          |                          |                          |  |                          |                          |                          |  |            |                |                |  |                          |                          |                          |  |            |                |                |  |                          |                          |                          |
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| c) Herman Troskie, as a Class III Director until the 2027 annual general meeting of shareholders; and   | <input type="checkbox"/>   | <input type="checkbox"/> | <input type="checkbox"/> |                |                          |                          |                          |            |                |                |                          |                          |                          |            |                |                |                          |                          |                          |            |                |                |                          |                          |                          |   |  |            |                |                |   |                          |                          |                          |   |                          |                          |                          |   |                          |                          |                          |  |                          |                          |                          |  |            |                |                |  |                          |                          |                          |  |            |                |                |  |                          |                          |                          |
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|   | <input type="checkbox"/>   | <input type="checkbox"/> | <input type="checkbox"/> |                |                          |                          |                          |            |                |                |                          |                          |                          |            |                |                |                          |                          |                          |            |                |                |                          |                          |                          |   |  |            |                |                |   |                          |                          |                          |   |                          |                          |                          |   |                          |                          |                          |  |                          |                          |                          |  |            |                |                |  |                          |                          |                          |  |            |                |                |  |                          |                          |                          |
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|   | <input type="checkbox"/>   | <input type="checkbox"/> | <input type="checkbox"/> |                |                          |                          |                          |            |                |                |                          |                          |                          |            |                |                |                          |                          |                          |            |                |                |                          |                          |                          |   |  |            |                |                |   |                          |                          |                          |   |                          |                          |                          |   |                          |                          |                          |  |                          |                          |                          |  |            |                |                |  |                          |                          |                          |  |            |                |                |  |                          |                          |                          |



**B Authorized Signatures – This section must be completed for your vote to count. Please date and sign below.**

Please sign exactly as name(s) appears hereon. Joint owners should each sign. When signing as attorney, executor, administrator, corporate officer, trustee, guardian, or custodian, please give full title. All holders must sign. If a corporation or partnership, please sign in full corporate or partnership name by authorized officer.

Date (mm/dd/yyyy) – Please print date below.

Signature 1 – Please keep signature within the box.

Signature 2 – Please keep signature within the box.

/ /



**Important Notice Regarding the Availability of Proxy Materials for the Annual General Meeting of Shareholders to be held on May 16, 2024:**

Information is now available regarding the 2024 Annual General Meeting of Shareholders at <https://www.ardaghgroup.com/corporate/investors/agm>

	<p><b>Small steps make an impact.</b></p> <p>Help the environment by consenting to receive electronic delivery, sign up at <a href="http://www.investorvote.com/ARD">www.investorvote.com/ARD</a></p>	
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▼ IF VOTING BY MAIL, SIGN, DETACH AND RETURN THE BOTTOM PORTION IN THE ENCLOSED ENVELOPE. ▼



**Proxy – Ardagh Group S.A.**

**This proxy is solicited by the Board of Directors of the Company for use at Ardagh Group S.A.'s Annual General Meeting of Shareholders on May 16, 2024 or any postponement(s) or adjournment(s) thereof.**

The undersigned, having read the Convening Notice and Proxy Statement, dated April 5, 2024, receipt of which is acknowledged hereby, does hereby appoint Herman Troskie, Michael Dick, Oliver Graham and John Sheehan, and each of them, proxies and attorneys-in-fact, each with full power of substitution, for and in the name of the undersigned, to vote and act at the Annual General Meeting of Shareholders (the "Annual General Meeting") of Ardagh Group S.A. (the "Company") to be held at 1:00 p.m. Luxembourg time, on May 16, 2024 at the Company's registered office, 56, rue Charles Martel, L-2134 Luxembourg, Luxembourg, and at any postponement(s) or adjournment(s) thereof, with respect to all of the common shares of the undersigned, standing in the name of the undersigned or with respect to which the undersigned is entitled to vote or act at the Annual General Meeting, with all of the powers that the undersigned would possess if personally present and acting as set forth on the reverse side hereof.

**This proxy, when properly executed and returned in a timely manner, will be voted in the manner directed on the reverse side hereof. If you submit a proxy but do not direct how your shares will be voted, the individuals named as proxies will vote your shares "FOR" the election of each of the nominees for director and "FOR" each of the other proposals identified herein. It is not expected that any other matters will be brought before the Annual General Meeting. If, however, other matters are properly presented, the individuals named as proxies will vote in accordance with their discretion with respect to such matters.**

(Items to be voted appear on reverse side.)

**C Non-Voting Items**

**Change of Address** – Please print new address below.

